COMMITTEE FOR PLANNING AND RISK EVALUATION AND MONITORING

Telkom's highest governance instrument is expected to be able to evaluate and monitor the business plans and risks faced in carrying out its business activities. Therefore, Telkom has formed Committee for Planning and Risk Evaluation and Monitoring (KEMPR) whose task is to assist the Board of Commissioners in supervising and monitoring the Company's risk planning and management activities.

KEMPR'S SCOPE, DUTIES, AND RESPONSIBILITIES

The duties and responsibilities of KEMPR were officially stipulated through Regulation of the Board of Commissioners No. 13/KEP/DK/2021 dated November 29, 2021 regarding Work Implementation Guidelines (Charter) of Committee for Planning and Risk Evaluation and Monitoring (KEMPR) of PT Telekomunikasi Indonesia (Persero), Tbk. Some things covered by KEMPR Charter are: 1. The establishment and the appointment of its members;

- 2. The structure and requirements of membership, duties, responsibilities, and authority; and
- 3. The scope of work, meetings, reporting, a term of office, and funding.

Then, the scope, duties, and responsibilities of KEMPR in helping the Board of Commissioners oversee the course of the Company which are:

- 1. Conduct a comprehensive evaluation of the proposed Company's Long-Term Plan (RJPP), Corporate Strategic Scenario (CSS), and Company's Budget Work Plan (RKAP) submitted by the Board of Directors;
- 2. To evaluate the implementation of RJPP, CSS, and RKAP to assess whether the implantation is in line with the target of RJPP, CSS, and RKAP which has been approved by the Board of Commissioners; and
- 3. Monitoring the implementation of enterprise risk management and project risk management, especially for projects whose implementation is through the approval of the Board of Commissioners.

KEMPR'S COMPOSITION

Based on Regulation of the Board of Commissioners No. 09/KEP/DK/2021 dated August 2, 2021 regarding Membership Composition of Committee for Planning and Risk Evaluation and Monitoring of Telkom, then the composition of KEMPR members as of the end of 2022 can be seen in the following table.

With the appointment of KEMPR members, on August 2, 2021, the following KEMPR members will no longer carry out their duties in the committee.

Position	Name and Double Position Status	Basis of Appointment	Term of Service
Chairman	Arya Mahendra Sinulingga* Commissioner	Regulation of the Board of Commissioners No. 07/KEP/ DK/2021 dated June 8, 2021 and updated with No. 09/KEP/ DK/2021 dated August 2, 2021.	May 28, 2021 - Present
Members	Bambang P. S. Brodjonegoro* President Commissioner/ Independent Commissioner	Regulation of the Board of Commissioners No. 07/KEP/ DK/2021 dated June 8, 2021 and updated with No. 09/KEP/ DK/2021 dated August 2, 2021.	May 28, 2021 - Present
	Rizal Mallarangeng* Commissioner	Regulation of the Board of Commissioners No.11/KEP/DK/2020 dated June 29, 2020, and has been updated several times with the latest amendments based on Resolution of the Board of Commissioners No. 09/KEP/DK/2021 dated August 2, 2021.	'
	Ismail* Commissioner	Regulation of the Board of Commissioners No. 05/KEP/DK 2019 dated May 29, 2019.	May 24, 2019 - Present
	Isa Rachmatarwata* Commissioner	Regulation of the Board of Commissioners No. 07/KEP/ DK/2021 dated June 8, 2021 and updated with No. 09/KEP/ DK/2021 dated August 2, 2021.	5 ,
	Bono Daru Adji* Independent Commissioner	Regulation of the Board of Commissioners No. 07/KEP/ DK/2021 dated June 8, 2021 and updated with No. 09/KEP/ DK/2021 dated August 2, 2021.	May 28, 2021 - Present
	Embun Prowanta Independent Member	Regulation of the Board of Commissioners No. 02/KEP/ DK/2020 dated January 15, 2020, and was updated several times, with the latest amendment based on Resolution of the Board of Commissioners No. 09/KEP/DK/2021 dated August 2, 2021.	5
	Siswa Rizali Independent Member	Resolution of the Board of Commissioners No. 09/KEP/ DK/2021 dated August 2, 2021.	August 2, 2021 - Present

COMMITTEE FOR PLANNING AND RISK EVALUATION AND MONITORING'S COMPOSITION AS OF DECEMBER 31, 2022

*Profile of KEMPR members from the Board of Commissioners can be seen on Profile of the Board of Commissioners

KEMPR'S MEMBER PROFILE WHO ARE NOT BOARD OF COMMISSIONERS' MEMBER

	EMBUN PROWANTA	
	INDEPENDENT MEMBER	
Age	Nationality	Domicile
59 years old	Indonesian	Jakarta, Indonesia
Educations		
	wijaya, Indonesia. Jniversitas Gajah Mada, Indonesia. and Science Study, Universitas Nasional, I	Indonesia.
Basis of Appointment		
Committee for Planning and Risk Evaluatio as later amended and updated with the late	n and Monitoring of Perusahaan Persero est update through Resolution of the Boa position of Committee for Planning and	i, 2020 regarding Membership Composition c oan (Persero) PT Telekomunikasi Indonesia, Tb Ird of Commissioners No. 09/KEP/DK/2021 dated Risk Evaluation and Monitoring of Perusahaa
Term of Service		
January 9, 2020 up to present.		
Duties and Responsibilities		
Scenario (CSS), and Company Budget Acti	vity Plan (RKAP) submitted by the Boar	pany Long Term Plan (RJPP), Corporate Strategi d of Directors, evaluating the implementation ise risk management and Telkom's project ris
Career Experiences		
2017 - Present Assessor of Lembaga S	Secretary of Committee for Planning and ertifikasi Profesi Pasar Modal (LSPPM). at Perbanas Institute Jakarta.	d Risk Evaluation and Monitoring (KEMPR).
Professional License and Certificate		
 2017 Assessor Risk Management by BN 2016 Certified Risk Professional (CRP) b 2012 Certified Securities Analysts (CSA) 2008 Certified Financial Planner (CFP) 	B) by Association of Indonesian Capital M	ket Professional. donesia. donesia.
	SISWA RIZALI	
	MEMBER	
Age	Nationality	Domicile

- 2022 Master of Social Sciences (Economics), National University of Singapore, Singapore.
 - 1996 Bachelor of Economics, Universitas Indonesia, Indonesia.

Basis of Appointment

Reseolution of the Board of Commissioners No. 09/KEP/DK/2021 dated August 2, 2021 regarding Membership Composition of Committee for Planning and Risk Evaluation and Monitoring of the Company (Persero) PT Telekomunikasi Indonesia, Tbk.

Term of Service

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August 2, 2021 up to present.

Duties and Responsibilities

Together with other KEMPR members, they are tasked with evaluating the proposed Company Long Term Plan (RJPP), Corporate Strategic Scenario (CSS), and Company Budget Work Plan (RKAP) submitted by the Board of Directors, evaluating the implementation of RJPP, CSS, and RKAP, as well as conducting supervising the implementation of Telkom's enterprise risk management and project risk management.

Career Experiences

 2021 2019 - 2021 2015 - 2018 	Member of Committee for Planning and Risk Evaluation and Monitoring. Investment and Placement Committee, <i>Badan Pengelola Keuangan Haji.</i> Director of Investment, PT Asanusa Asset Management.	
2015 - 2018 Director of investment, PLAsanusa Asset Management. Professional License and Certificate		
2022 Certified Risk Professional (CRP) by Association of Indonesia Capital Market Professional.		

2008 Investment Manager Representative Certificate.

CORPORATE GOVERNANCE

Chapter 05

KEMPR'S INDEPENDENCE

In carrying out their duties during 2022, KEMPR members have acted independently and fulfilled the independence aspects in accordance with the terms and conditions stated in Resolution of the Board of Commissioners No. 13/ KEP/DK/2021 dated November 29, 2021 regarding Guidelines for Implementation of Work (Charter) of Committee for Planning and Risk Evaluation and Monitoring of PT Telekomunikasi Indonesia (Persero), Tbk.

KEMPR'S PERFORMANCE AND IMPLEMENTATION ACTIVITIES

Until the end of 2022, Telkom's KEMPR has carried out various activities consisting of:

- 1. Company Long Term Plan (RJPP) and Corporate Strategic Scenario (CSS)
 - a. Focus on Monitoring Implementation of RJPP 2020-2024 and CSS 2022-2024
 - Development of initiatives related to digital connectivity, digital platforms, and digital services.
 - Strengthening the foundation and sharpening the strategy in implementing the Five Bold Moves initiative.
 - Ensuring Company transformation and Subsidiary streaming programs are running according to plan.
 - b. Evaluation of 2023-2025 CSS Proposals
 - KEMPR's focus in preparing the 2023-2025 CSS includes among others:
 - Increasing the effectiveness of the orchestration business portfolio within the scope of the TelkomGroup, including digital business
 - · Development and improvement of the effectiveness of the Five Bold Moves initiative
 - Improved digital platform & service business performance.
- 2. Company Work Plan and Budget, as well as Capital Expenditures
 - a. Focus on Monitoring the Implementation of the 2022 RKAP and Capital Expenditures
 - Accelerating the utilization of new business opportunities and improving performance during the COVID-19
 pandemic.
 - Program governance and effectiveness for subsidiaries, especially troubled subsidiaries.
 - Improved efficiency and capex contribution to company revenue and profitability.
 - b. Evaluation of the 2023 RKAP and Capital Expenditure Proposals
 - KEMPR's focus in preparing the 2023 RKAP and capital expenditures includes:
 - · Increasing IndiHome's business competitiveness in each customer segment.
 - · Improvement of enterprise business capabilities both at national and regional scope.
 - Increasing profitability, efficiency, and timeliness in deploying capex including ensuring anticipation and risk mitigation of potential delays in deploying capex.
- 3. Company Risk Management (Enterprise Risk Management/ERM)
 - Based on monitoring of the Company's risk profile, there are three things that receive attention, specifically:
 - a. Implementation of risk management both within the scope of the Company and on strategic projects.
 - b. Improving the quality of ERM implementation in Subsidiaries.
 - c. TelkomGroup's compliance with BUMN Ministerial Regulation No. 5 of 2022 regarding Implementation of Risk Management in SOEs.
- 4. Certain Actions of the Board of Directors that Require the Approval of the Board of Commissioners During 2022 KEMPR has assisted the Board of Commissioners in reviewing strategic plan proposals submitted by the Board of Directors, including the following projects:
 - a. Support for the Establishment of a New Joint Venture Subsidiary for SOE Digital Healthcare Ecosystem Initiative Legal Entities (FitAja)
 - b. Strategic Fit Digico B2B Telkom
 - c. Changes in the Use of Phase-2 MDI500 Project Funds
 - d. Strategic Fit Project Fixed Mobile Convergence (FMC) Speed 2
 - e. Approval of the Statement of the Founder of the Telkom Pension Fund regarding Changes to the Telkom Pension Fund
 - f. Approval of the Release Commitment Budget Capex Phase II of the 2022 RKAP
 - g. Approval of the B2B and B2C Digital Business Management Strategy as KPI for Directors Individual Director of Digital Business for 2022
 - h. Batam Data Center Initiative Strategic Fit Approval
 - i. Approval of Strategic Fit Project Infraco
 - j. Approval of Write-off of Uncollectible Accounts Receivable in 2022